

Public Document Pack



**Service Director – Legal, Governance and
Commissioning**

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Thursday 18 June 2020

Notice of Meeting

Dear Member

Cabinet

A Meeting of **Cabinet** will take place remotely at **3.00 pm** on **Monday 29 June 2020**.

This meeting will be live webcast. To access the webcast please go to the Council's website at the time of the meeting and follow the instructions on the page.

The items which will be discussed are described in the agenda and there are reports attached which give more details.

A handwritten signature in black ink, appearing to read "Julie Muscroft", on a light-colored background.

Julie Muscroft

Service Director – Legal, Governance and Commissioning

Kirklees Council advocates openness and transparency as part of its democratic processes. Anyone wishing to record (film or audio) the public parts of the meeting should inform the Chair/Clerk of their intentions prior to the meeting.

The Cabinet members are:-

Member

Councillor Shabir Pandor
Councillor Viv Kendrick

Councillor Musarrat Khan
Councillor Naheed Mather
Councillor Peter McBride

Councillor Carole Pattison

Councillor Cathy Scott
Councillor Graham Turner
Councillor Rob Walker

Responsible For:

Leader of the Council
Cabinet Member - Children (Statutory responsibility for Children)
Cabinet Member - Health and Social Care
Cabinet Member - Greener Kirklees
Deputy Leader and Cabinet Member for Regeneration
Cabinet Member for Learning, Aspiration and Communities
Cabinet Member - Housing and Democracy
Cabinet Member - Corporate
Cabinet Member for Culture and Environment

Emergency Cabinet Portfolio Responsibilities During Covid-19

Cllr Shabir Pandor	Leading the immediate response to the pandemic Leading recovery strategy Public Health
Cllr Peter McBride	Immediate support to business Planning the post-pandemic inclusive economy
Cllr Viv Kendrick	Statutory responsibility for children's social care Safeguarding our most vulnerable children throughout the pandemic
Cllr Musarrat Khan	Statutory responsibility for vulnerable adults Responsible for vulnerable adult social care, and safeguarding our most vulnerable adults throughout the pandemic
Cllr Carole Pattison	Working with schools to maintain services Planning for return to school
Cllr Graham Turner	Financial oversight Resources
Cllr Naheed Mather	Council staff, including staff wellbeing
Cllr Cathy Scott	Engaging and supporting voluntary sector capacity for immediate responses to the pandemic Strengthening place-based working for the future (North Kirklees)
Cllr Rob Walker	Engaging and supporting voluntary sector capacity for immediate responses to the pandemic Strengthening place-based working for the future (South Kirklees)

Agenda

Reports or Explanatory Notes Attached

Pages

1: Membership of Cabinet

To receive apologies for absence from Cabinet Members who are unable to attend this meeting.

2: Interests

1 - 2

The Councillors will be asked to say if there are any items on the Agenda in which they have disclosable pecuniary interests, which would prevent them from participating in any discussion of the items or participating in any vote upon the items, or any other interests.

3: Admission of the Public

Most debates take place in public. This only changes when there is a need to consider certain issues, for instance, commercially sensitive information or details concerning an individual. You will be told at this point whether there are any items on the Agenda which are to be discussed in private.

4: Deputations/Petitions

The Cabinet will receive any petitions and hear any deputations from members of the public. A deputation is where up to five people can attend the meeting and make a presentation on some particular issue of concern. A member of the public can also hand in a petition at the meeting but that petition should relate to something on which the body has powers and responsibilities.

In accordance with Council Procedure Rule 10 (2), Members of the Public should provide at least 24 hours' notice of presenting a deputation.

5: Questions by Members of the Public (Written Questions)

Due to current Covid-19 restrictions, Members of the Public may submit written questions to the Leader, and/or Cabinet Members.

Any questions should be emailed to executive.governance.gov.uk no later than 10.00am on Friday 26 June 2020.

In accordance with Council Procedure Rule 11(5), the period allowed for the asking and answering of public questions shall not exceed 15 minutes. A maximum of 4 questions per person may be submitted.

6: Questions by Elected Members (Oral Questions)

Cabinet will receive any questions from Elected Members (via remote access).

In accordance with Executive Procedure Rule 2.3 (2.3.1.6) a period of up to 30 minutes will be allocated.

7: Kirklees Council's Vision for Adult Social Care 2020-2024

3 - 22

To consider the draft Council vision for Adult Social Care in Kirklees 2020-2024.

Wards affected : All

Contact: Saf Bhuta, Head of Safeguarding and Quality

8: Re-opening Town Centres (Active Travel and Cultural Interventions)

23 - 40

To receive an update on the approach being taken for active travel/road-space re-allocation measures (both in operation and being planned) for the district and to seek budget approval for proposed cultural interventions in Huddersfield and Dewsbury town centre to support the safe re-opening of these town centres and the district's economic recovery.

Wards affected : All

Contact: Richard Hollinson, Head of Major Projects

**9: Adult Social Care Capital Investment Programme -
Knowl Park House/Centre of Excellence, Mirfield and
The Homestead, Almondbury**

41 - 46

The report seeks approval to proceed with Lead Consultant Architects following successful tender exercise for the above capital scheme from the Adult Social Care Capital Programme.

Wards affected: Almondbury and Mirfield

Contact : Stephen Stead, Programme and Investment Manager

10: Exclusion of the Public

To resolve that under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the meeting during consideration of the following item of business, on the grounds that it involves the likely disclosure of exempt information, as defined in Part 1 of Schedule 12A of the Act.

**11. Adult Social Care Capital Investment Programme -
Knowl Park House/Centre of Excellence, Mirfield and
The Homestead, Almondbury**

47 - 64

(Exempt information within Part 1 of Schedule 12A of the Local Government Act 1972, as amended by the Local Government (Access to Information)(Variation) Order 2006, namely Information relating to the financial or business affairs of any particular person (including the authority holding that information).

(An exempt appendix in relation to Agenda Item 9).

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KIRKLEES COUNCIL			
COUNCIL/CABINET/COMMITTEE MEETINGS ETC			
DECLARATION OF INTERESTS			
Name of Councillor			
Item in which you have an interest	Type of interest (eg a disclosable pecuniary interest or an "Other Interest")	Does the nature of the interest require you to withdraw from the meeting while the item in which you have an interest is under consideration? [Y/N]	Brief description of your interest

Signed: Dated:

NOTES

Disclosable Pecuniary Interests

If you have any of the following pecuniary interests, they are your disclosable pecuniary interests under the new national rules. Any reference to spouse or civil partner includes any person with whom you are living as husband or wife, or as if they were your civil partner.

Any employment, office, trade, profession or vocation carried on for profit or gain, which you, or your spouse or civil partner, undertakes.

Any payment or provision of any other financial benefit (other than from your council or authority) made or provided within the relevant period in respect of any expenses incurred by you in carrying out duties as a member, or towards your election expenses.

Any contract which is made between you, or your spouse or your civil partner (or a body in which you, or your spouse or your civil partner, has a beneficial interest) and your council or authority -

- under which goods or services are to be provided or works are to be executed; and
- which has not been fully discharged.

Any beneficial interest in land which you, or your spouse or your civil partner, have and which is within the area of your council or authority.

Any licence (alone or jointly with others) which you, or your spouse or your civil partner, holds to occupy land in the area of your council or authority for a month or longer.

Any tenancy where (to your knowledge) - the landlord is your council or authority; and the tenant is a body in which you, or your spouse or your civil partner, has a beneficial interest.

Any beneficial interest which you, or your spouse or your civil partner has in securities of a body where -

- (a) that body (to your knowledge) has a place of business or land in the area of your council or authority; and
- (b) either -

the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or

if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which you, or your spouse or your civil partner, has a beneficial interest exceeds one hundredth of the total issued share capital of that class.



Name of meeting: Cabinet
Date: 29 June 2020
Title of report: Kirklees Council’s vision for adult social care 2020-2024

Purpose of report: Approvals are being sought from Cabinet members on the proposed draft Council vision for adult social care- 2020-2024 in Kirklees

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	Yes - impact on two or more wards
Key Decision - Is it in the <u>Council’s Forward Plan (key decisions and private reports)</u> ?	Key Decision - Yes Private Report/Private Appendix - No
The Decision - Is it eligible for call in by Scrutiny?	Yes
Date signed off by <u>Strategic Director</u> & name	Richard Parry - 1 June 2020
Is it also signed off by the Service Director for Finance?	Eamonn Croston - 17 June 2020
Is it also signed off by the Service Director for Legal Governance and Commissioning?	Julie Muscroft - 16 June 2020
Cabinet member portfolio	Councillor Musarrat Khan

Electoral wards affected: All

Ward councillors consulted: In March 2019, a drop-in session was held at the Town Hall, prior to full Council for all members on the Council’s vision for adult social care. A plan is in place to engage with the different Political Party groups. Briefings are expected to take place in June/July 2020.

Public or private: Public

Has GDPR been considered? Yes. A data protection impact assessment has been completed. Reference number FS-Case-178237622.

1. Summary

The current Adult Social Care vision was published in 2016, 'Caring for our futures- a vision for adult social care and support in Kirklees'. In summer 2018, the Social Care Leadership Team requested a complete refresh of the vision. This work has been undertaken, although delayed due to the COVID-19 outbreak. Political endorsement is sought on Kirklees Council's vision for adult social care - 2020-2024.

This is an opportunity for cabinet members to offer feedback, shape any amendments and endorse the vision. It is also an opportunity to discuss and clarify the role and actions of members and portfolio holders to support the delivery of the vision.

2. Information required to take a decision

This report seeks political endorsement of the vision, subject to any amendments.

Background

Whilst the current vision 2016 aligns well with broader strategic priorities, what we have found when engaging with staff, other partners, people who use services and their carers is the lack of awareness of the vision and what it describes.

A series of engagement workshops and briefings on the vision have been held with managers, staff, providers, service users and carers, user groups and partnership boards.

Feedback from these sessions has helped inform the developments of the draft Kirklees Council vision for adult social care. This is very much a co-produced vision.

One of the key principles throughout the developments of this vision has been to ensure the vision remains meaningful, memorable and engaging. To this end we commissioned a provider to work with us to develop rich pictures for the vision.

The draft vision, along with the rich pictures describe our vision narrative and the future 'Kirklees Way' - reflecting Kirklees and the four hub areas in a future social care context. It will also describe the intrinsic factors that help us achieve this vision through behaviours, values and capabilities.

Following political endorsement, a formal launch is expected, subject to approvals, in July 2020.

Key Issues

It became evident at the start of the work on the refresh on the vision back in 2018, that many stakeholders, whilst they had heard of the current Kirklees Council Adult Social Care Vision 2016, it had not been sufficiently promoted, embedded and understood.

We have engaged with as many stakeholders as possible in the development/co-production of the proposed draft new vision, so that it can be easily understood, be jargon free, and ensure that we all have a shared sense of what is important and what is not.

The aim with this renewed vision is for all stakeholders, including those outside of our traditional partners, to be able to fully understand how they contribute to shaping the future for adult social care.

The engagement approach has been well received by stakeholders, with stakeholder feedback shaping the content, format and language of the renewed draft vision.

The government has responded to the NHS challenge through the Long-Term Plan and we still await the green papers on prevention and social care, however, the renewed vision acts as a strategic framework and reinforces the principles of personalisation, prevention, partnerships and people. Hence, whilst there may be some new proposals in the awaited Green Papers, it is anticipated that the vision and strategic objectives will remain generally intact.

Similarly, the Vision and the values within it were the guiding principles which informed the council's response to the COVID-19 outbreak. The director and councillor introductions have been updated to reflect this fact. It should be noted that the graphics within the document do not reflect social distancing guidelines as it is understood and will be communicated that the Vision was written/ published prior to the pandemic.

3. Implications for the Council

The renewed Kirklees Council vision for adult social care (2020-2024), is a co-produced vision, one which recognises that these ambitions can only be achieved through working together with people and partners. As a vision which sets out a challenging roadmap for the future. It will require the involvement and input from wider services across the Council, from partners and from the voluntary sector. To this end it will be important to communicate the vision aspirations, goals, values and capabilities across the Council.

- **Working with People**

We have worked together with people who use our services and carers to co-produce the vision to date. We will continue to do so as we roll-out the vision following political endorsement, specifically with a small social marketing project in partnership with the Cooperative Councils Network.

We have launched the vision internally through various staff briefings, workshops and CMG/CMG+ sessions, to ensure all parts of the Council recognise their contribution to Adult Social Care.

- **Working with Partners**

Care and support are delivered in partnership between individuals, communities, the voluntary and private sectors, the NHS and councils - including wider support services, such as housing. We aim to further build on this partnership working to include planning, public health and other less traditional services.

We recognise that our ambitions can only be achieved by working in partnership, we have therefore engaged and worked with partners to co-produce this vision to date and will continue to do so, as we roll-out the Vision following political endorsement.

- **Place Based Working**

As part of the development of this vision, we considered what is different/special about each of the hub areas in Kirklees, taking into account the seven outcomes, people, place and partnerships. This is reflected in the two rich pictures, within the vision document itself and will be the focus of the social marketing project.

- **Climate Change and Air Quality**

The vision has been developed with the sectors' environmental impact in mind; with its dedication to enabling people to be more independent, remain in their own homes and find innovative solutions to meet people's needs with technology. The vision aligns with the corporate environmental agenda. Travel time and car use are expected to decrease with hyper local and community solutions considered first and foremost by practitioners. The vision is also dedicated to community wealth building, further reducing its environmental impact.

- **Improving outcomes for children**

This is the council's vision for adult social care and therefore speaks to every directorate; the vision has been developed to further improve links with Children's and Families, especially in terms of transitions services and young carers.

- **Other (e.g. Legal/Financial or Human Resources)**

Effective communications and engagement to launch this vision will be crucial in ensuring the vision is recognised, understood and begins to inform our ways of working – not just in adult social care but across the council and with partners.

A communications plan was developed to support the successful roll-out of the vision, including plans for a public roadshow, however, with the outbreak of COVID-19 this will not be achievable for the foreseeable. We will look at alternative plans in the coming months to ensure the Vision is appropriately and effectively communicated to all. There are plans to further develop the vision document, which include the creation of an easy read version.

- **Do you need an Integrated Impact Assessment (IIA)?**

We have taken account of our equality duties. A Stage 1 Integrated Impact Assessment has been completed and is available to view on the Council's website;

<https://www.kirklees.gov.uk/beta/adult-social-care-providers/pdf/200617-adult-social-care-vision-IIA.pdf>

4. **Consultees and their opinions**

An extensive engagement process has taken place since the vision's inception. Feedback received has been used to develop the draft vision document and 'rich pictures' with the document.

Discussions at SCLT and ATPB	July 2018
ADT Managers and working group- workshop	August 2018
Shaping the future staff event	September 2018
Shaping the future staff event	September 2018
Shaping the future staff event	October 2018
Shaping the future staff event	November 2018
Portfolio Holder Briefing	September 2018
Staff newsletter	November 2018
Service user and carer engagement group	November 2018
Carers Strategy group	January 2019
Learning Disability Partnership Board	January 2019
Health and Wellbeing board	January 2019
Member drop-in session (Full Council)	March 2019
Update at ADT and Adults Transformation Board	March 2019
Service user and carer engagement group	June 2019
Futures workshop- staff, service users and providers- session 1	June 2019
Futures workshop- staff, service users and providers- session 2	July 2019
Futures workshop- staff and providers- session 3	September 2019
Shaping the future events- ASC managers & staff	September 2019
Shaping the future events- ASC managers & staff	October 2019
Senior Leadership Team	October 2019
Executive Team	October 2019
Portfolio Holder Briefing	October 2019
CMG	November 2019
Leadership Management Team	November 2019
Disabled Employee Network	November 2019
Learning Disability Partnership Board	November 2019

Senior Leadership Team	December 2019
Kirklees Involvement Network workshop	January 2020
Extended Senior Care Leadership Team	January 2020
Senior Leadership Team	January 2020
Health and Wellbeing Board	January 2020
Health & Social Care Scrutiny Lead	February 2020
Joint Clinical Strategy Group	February 2020
Executive Team	February 2020
Portfolio Holder Briefing	February 2020
Adults Transformation Programme Board	February 2020
LMT	March 2020
Political Party Group meetings	June 2020
Carers group	March 2020

5. Next steps and timelines

Following political endorsement, roll-out of the vision for adult social care will be supported by a comprehensive and insight-led communications programme. This is currently still in development.

A detailed service development plan is being drafted.

6. Officer recommendations and reasons

This report seeks political endorsement of the council's Vision for Adult Social Care.

7. Cabinet Portfolio Holder's recommendations

The Cabinet Portfolio Holder recommends that Cabinet fully endorse the vision for adult social care 2020-24.

8. Contact officer

Saf Bhuta Head of Safeguarding and Quality

9. Background Papers and History of Decisions

<https://www.kirklees.gov.uk/beta/adult-social-care-providers/adult-social-care-strategies-visions-plans.aspx>

10. Service Directors responsible

Amanda Evans, Service Director for Adult Social Care Operations
Michelle Cross, Service Director for Mental Health, Learning Disability and Provider Services
Helen Severns, Service Director for Integrated Commissioning
Jill Greenfield, Service Director for Customers and Communities

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Our five-year vision for Adult Social Care in Kirklees 2020 to 2024





Richard Parry
Director for
Adults & Health

Since our last social care vision was produced, we have made good progress on developing a strength based approach and using assistive technology, Community Plus and joint working with healthcare colleagues to enable people to regain or retain their independence. This version of the vision is about how we build on this and take our work to the next level by using the resources of the whole system.

We want individuals who have care and support needs, as well as unpaid carers, to enjoy the best quality of life possible, based on choices that are important to them. We recognise that many things impact this; people's health and sense of safety, opportunities for education and learning, employment and housing, social contact including relationships, leisure activities and access to green space. Our services play a crucial role in supporting people to remain healthy and independent, whether that be through the provision of information and advice, access to prevention services, or more intensive support for those with long-term or complex needs. This means that our working relationships with partners, people who have care and support needs, and unpaid carers, will be based firmly on co-production. This will be championed by social care professionals committed to honouring first and foremost the views and wishes of those who access our services.

This is not just a vision for adult social care, but one which speaks to the wider public sector; we will continue to strengthen our working relationships with the NHS and providers, but there is also a need to be steadfast in working beyond our traditional partners to include the community, voluntary and faith sector, housing, education, planning and corporate services. By doing so, we can achieve holistic and preventative adult social care which is proactive in meeting the needs and views of the people we support.

As this Vision was published, adult social care and the wider public sector faced one of its biggest challenges in a century with the COVID-19 outbreak. The values and priorities set out in the following pages were the benchmarks which guided our response locally and whilst the world that we live in now is different to the one we all envisaged when this document was produced, the standards set by the Vision hold true, and will be key to our future planning and delivery.

The opportunity exists for the next five years to define the strategic direction for adult social care in Kirklees for years to come. I am confident that by building on our already dedicated workforce, diverse communities and ever-strengthening partnerships, that Kirklees will be a leader for innovative and progressive adult social care.



Cllr Musarrat Khan
Cabinet Member
for Health &
Social Care

Kirklees is a district which is defined by its people; we know diversity is our biggest strength, and when we work to create a culture of equity and inclusion, we know we can achieve high-quality services for our communities.

This is not to negate the ongoing excellent work in adult social care in Kirklees; everyday, people who have care and support needs are being treated with respect and supported to be as independent as possible. However, we also know that society is constantly changing, and in order to keep pace with an evolving local population, both demographically and culturally, we need to change the way we do things. This will be to the benefit of individuals, their advocates (including unpaid carers), staff, providers and the wider public sector.

The vision set out in this document speaks to community action, value and insight. As an ambassador for communities I am proud to endorse the principles and priorities of the vision, and believe every community in Kirklees has a role to play in co-producing proactive and enabling adult social care services.

This could not have been more pertinent than during the Covid-19 outbreak, which served as a real test for the values set out in the Vision. Harnessing and enabling community strength brought efficiency and innovation our local response in adult social care, we were proactive in supporting vulnerable people to minimise much of the impact, and we quickly utilised new technology to keep the local sector safe and responsive.

With people at the heart of everything we do, I am confident that the vision can hold strong against the question of, 'would this be good enough for me and the people I care about?'

I am enthusiastic to see the innovations and new strides we take to achieve the outcomes of the vision, and I look forward to working with you all to make high-quality, proactive and fair adult social care a reality for everyone who needs it.

About Kirklees

With a growing population of around 440,000 people, Kirklees is one of the largest metropolitan districts in England. We have a vibrant mix of urban towns and rural villages; whilst this brings its own challenges to the delivery of care, we see diversity as our strength. In Kirklees, we're known for our diverse population, and we recognise the variations in health and wellbeing across different groups of people. However, it's people in all their differences that bring unique value to our vision for Kirklees.

Kirklees is a great place to live, invest and raise families. Nonetheless, as a district, we are facing growing demand and new challenges to how we support people to stay independent and improve their wellbeing.

Our society is changing and evolving. In Kirklees this means:

- the population is growing and more of us can expect long and healthy lives. Almost a sixth of our population is aged 65 and above
- younger people with disabilities and health conditions are living into adulthood and enjoying much longer life expectancies thanks to medical and care advances
- deaths from cancer and heart disease are falling, but more of us experience chronic illnesses and long-term conditions – almost 4 in 10 people in Kirklees have 3 or more long-term conditions
- more of us are taking on caring roles for family and friends



Local picture in Kirklees

Much like the rest of the country, the population in Kirklees is changing.

As of 2020, there are over 300,000 adults in Kirklees, of which more than 79,000 are over the age of 65. If the predicted population growth is correct, by 2024 there will be an extra 5600 people over the age of 65. By 2030, there will be an additional 43,500 people, of which 25,100 will be over 65, taking the overall over 65 population to 98,200.

The shift in the proportion of people who are likely to have support needs requires the Council, partners, the care market in Kirklees and the wider local economy to work differently to best support people. This cannot be done in isolation; a whole system and strengths-based approach is needed to make the best use of our collective skills, knowledge and resources.

Age	2020	2024	2030	Change in Population 2020-2024	% Change in Population 2020-2024	Change in Population 2024-2030	% Change in Population 2024-2030
18-64	263,550	263,150	264,700	600	0.2	550	0.2
65-75	43,750	43,160	48,200	-600	-1.4	5050	11.7
75-84	26,000	30,850	34,000	4900	18.8	3150	10.2
85+	9,550	10,950	13,350	1,400	14.4	2,400	22.1

*numbers may not sum due to rounding

The vision

Why do we need the vision?

Our Council vision for Adult Social Care informs the people of Kirklees about our aims and intentions for social care. It provides the basis for the continued development of care and support, working across the Council, jointly with our partners and communities to enable residents in Kirklees to live well and independently.

This vision provides direction, it describes the type of social care services Kirklees residents want by empowering people and focussing our collective efforts on the things that matter.

We want every person in Kirklees who needs social care to be able to live the life that matters to them; with the people they value, in the places and communities they call home, and with an equal voice in co-ordinating their care.

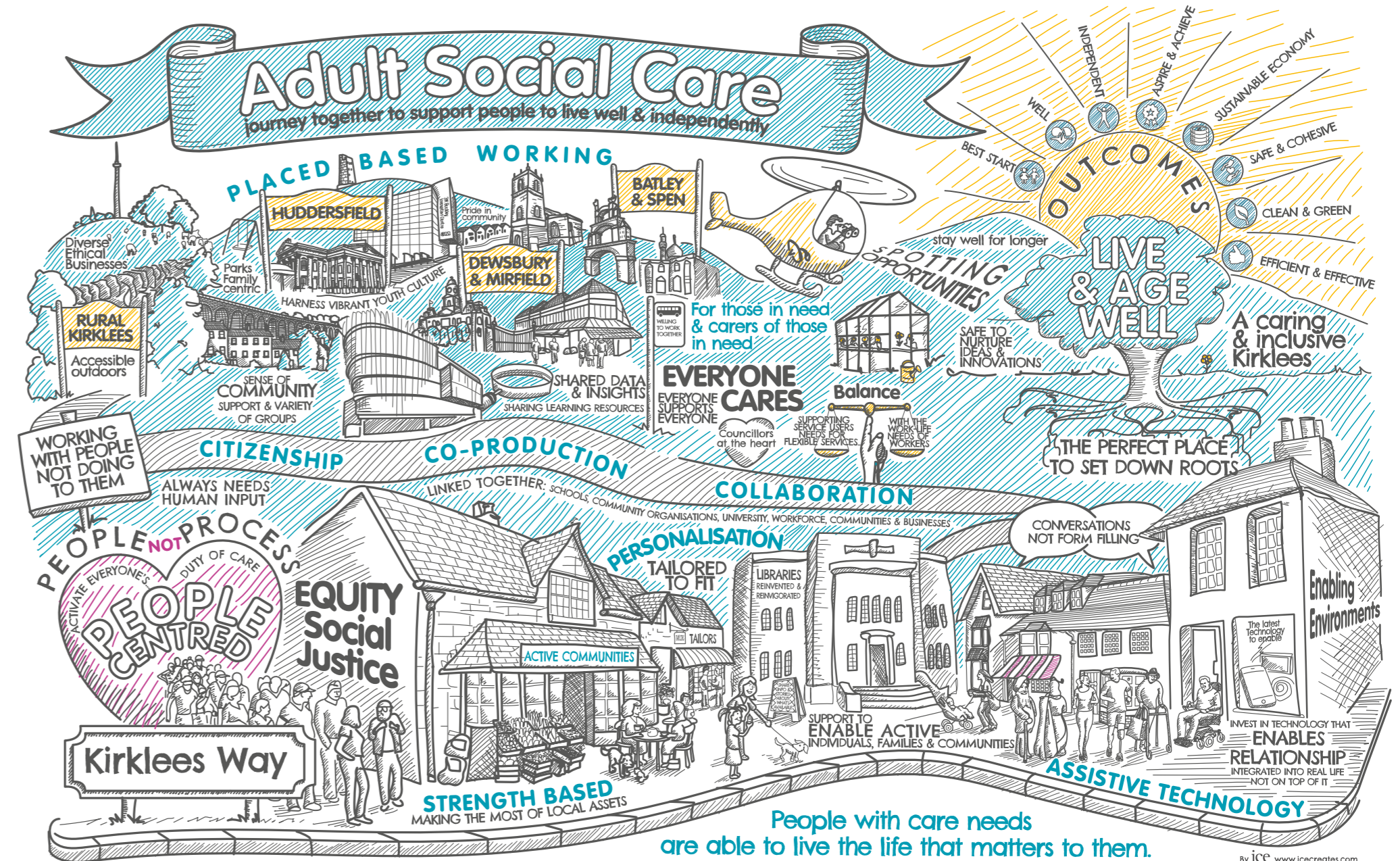
What is our vision about?

Our vision is fundamentally about people, partners and place.

- It's about equity, social justice and respecting people's rights - we recognise the importance of being proactive and open as an organisation, to move beyond tolerance, towards understanding.
- It's about valuing people for who they are, the strengths and potential they bring; leading healthy, happy lives, where they are in control and able to make the best choices for themselves and their families.
- It's about rewarding and recognising the people working in social work and social care, they are respected, valued and empowered in their roles.
- It's about people as active and equal partners in how we work together to co-produce, co-design, co-deliver and co-evaluate care services in Kirklees.
- It's about partnerships, organising and delivering social care support together with other partners, services and supports to achieve the best outcomes.

- It's about citizenship and participation, this includes being connected with others and participating positively in society. It includes people's rights to family life and for carers to have a life beyond caring.
- It's about our communities and the diverse places in Kirklees benefiting from and contributing to great social care. It's about creating places where people feel they belong, and they have equal access, irrespective of any disabilities they may have to be part of that.
- It's about making Kirklees a great place to live for everyone, whether they have care needs now, might have them in the future or are carers themselves.
- At the heart it is about not doing to people or for people, but working with people and with partners, in ways that reflect the different places in Kirklees.

We want a Kirklees that is caring, a Kirklees that cares together for its residents. This is the Kirklees Way and we have used the contributions from people who use our services, carers, staff across the Council and from partners as well as the contributions of voluntary organisations and our Elected Members in describing our vision and the Kirklees Way using the rich picture overleaf.



Our values

Our values are key to the vision for social care in Kirklees; they define who we are, how we will work and what people should expect from Adult Social Care in Kirklees. They have been informed by contributions from many different people, including people who use our services, carers, front-line staff, managers and directors.

Optimism - We will be optimistic, embrace change and take positive risks in supporting people to live better lives, build personal resilience and promote independence.

Communication - We will communicate openly and effectively, working in partnership to make the most of the contributions of people and partners in order to respond flexibly to changing circumstances.

Respect - We will promote inclusiveness, embrace equality of opportunity, cultural respect and diversity to ensure meaningful engagement with individuals and their advocates.

Empowerment - We will work to give people freedom of choice, control and confidence to make informed decisions for themselves without the constraints of bureaucracy.

Compassion - We will listen and respond with humanity and kindness to each person's need, recognising the powerful potential of kindness in building relationships, supporting wellbeing, and encouraging resilience.

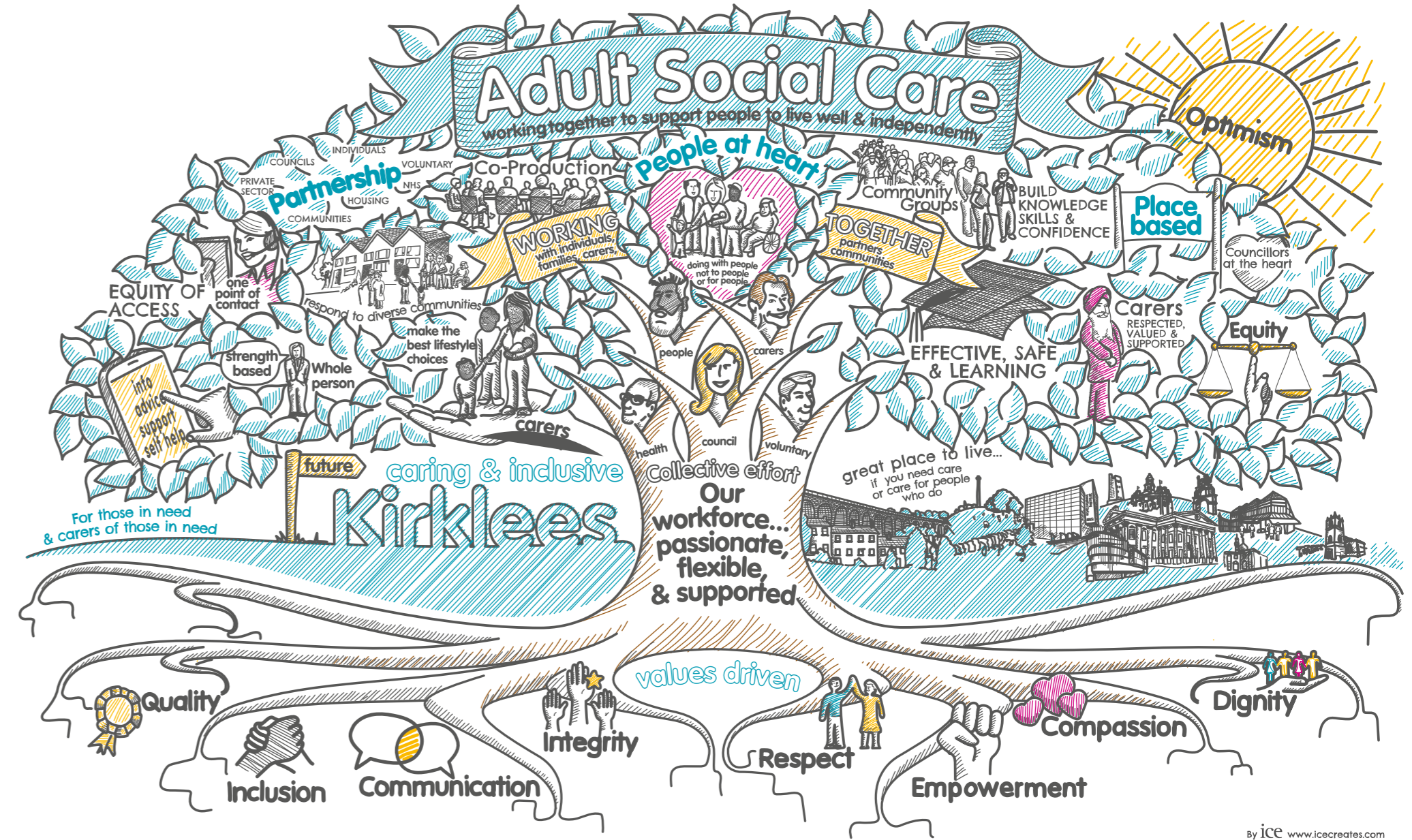
Dignity - We will value each person as an individual, respect their aspirations and commitments in life, and seek to understand their priorities, needs, abilities and limits.

Quality - We will continually insist on quality and strive to get the basics right through safe, effective services that are shaped through the experience of people using those services. We will welcome feedback, learn from our mistakes and build on our successes.

Integrity - We will be honest, transparent and fair in everything we do. We will always do the right thing and will seek to co-produce with partners and people to ensure we deliver on our promises.

Inclusion - We will ensure that people who have care and support needs, as well as their carers, have an equal voice in what their social care should be. Their views are considered the same as everyone else involved in their care, and their interests and experience are valued as the most important factor in meeting their needs.

Our values have been co-produced and informed through the contributions of many staff, people who use our services, carers, partners, voluntary organisations. If our vision describes what we want to achieve and by when, then our shared values help to describe who we want to be, our shared identity, to achieve this vision for Kirklees. Our rich picture overleaf describes the values and what they mean to all of us.

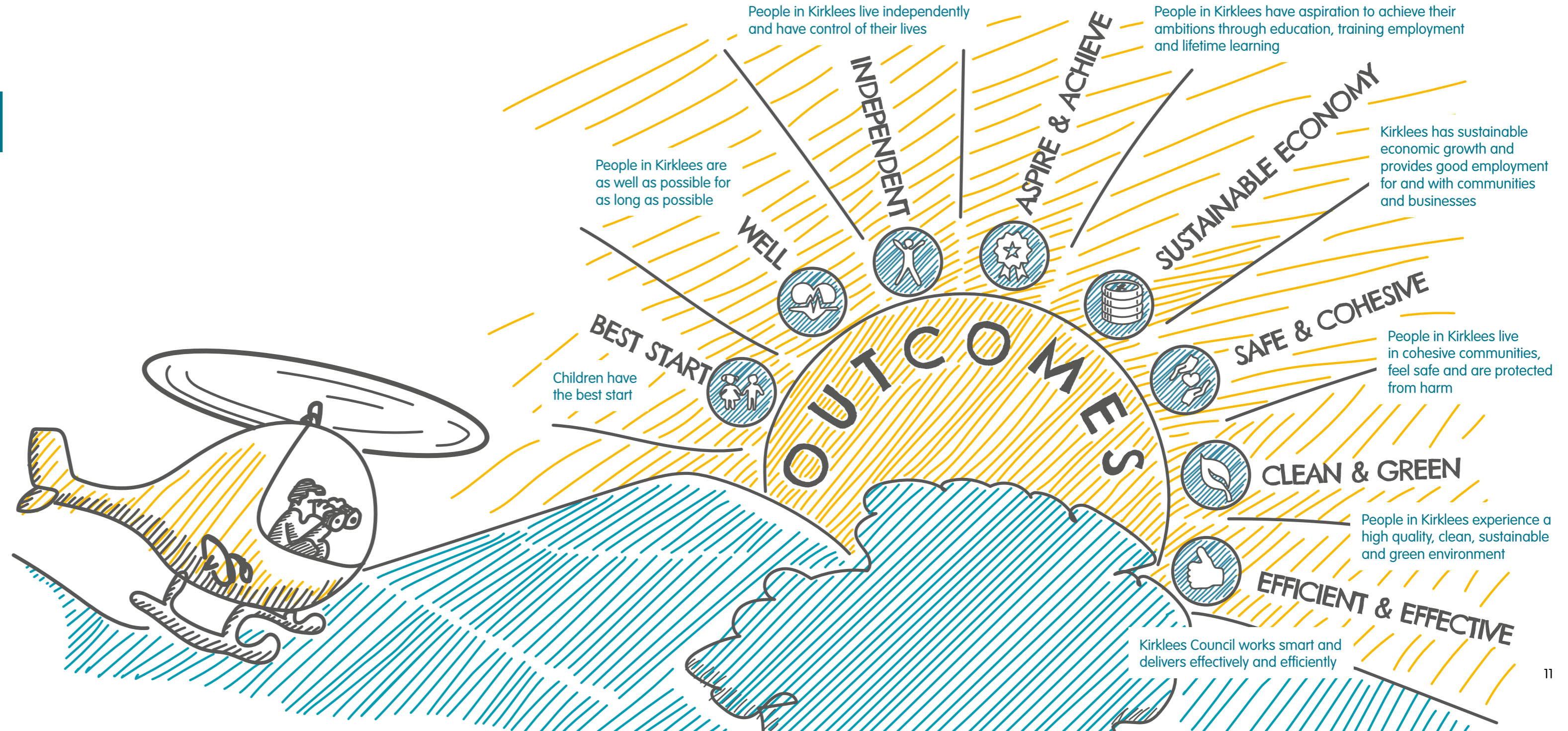


By ICE www.iccreates.com

Delivering the best outcomes for the people of Kirklees

Kirklees Council works closely with colleagues across the full range of health and care services, to ensure it delivers the best outcomes for people.

Our shared outcomes are the pillars that support our overall vision for Kirklees to be a place that combines a strong, sustainable economy with a great quality of life. Our vision for social care has been developed with our shared outcomes in mind:



How we plan to achieve the vision

This isn't just an Adult Social Care vision; this is a whole Council vision for Adult Social Care. It requires all of us, working with people and across partners and places, to collectively work towards the ambitions we have set out.

Our six priorities, which have been arrived at through our conversations with people and partners, are set out below and describes a Kirklees that is caring, with people at the heart of everything we do.

Vision

We want every person in Kirklees who needs social care to be able to live the life that matters to them; with the people they value, in the places and communities they call home, and with an equal voice in co-ordinating their care.

Values

- Optimism
- Communication
- Respect
- Empowerment
- Compassion
- Dignity
- Quality
- Integrity
- Inclusion

Priorities

1. Ensure people at risk of harm and abuse are safe
2. Create resilient caring places and communities that support people to stay well connected
3. Co-produce with individuals the early support they need to maximise their independence
4. Work together to delay or minimise the effects of people's existing needs from getting worse
5. Work with people to create greater personal choice and control over how people achieve their long term care and support outcomes

The Kirklees Way

- Social care workers are respected, valued and empowered in their roles
- Realising the benefits and value from digital technologies
- People as active and equal partners in how we work together
- Services that are co-designed, co-delivered and co-evaluated
- Our communities and diverse places benefitting from and contributing to great social care
- Creating places where people feel they belong and have equal access, irrespective of any disabilities
- Not doing to or for, but working with people and partners

Supporting people to stay safe

- I am treated with respect and dignity.
- I feel safe and I am supported to understand and manage any risks.
- I am seen for who I am.
- I feel welcome and safe in my local community and in places across Kirklees.



Mr A is a retired teacher and widower, living with Dementia.

He is also diabetic with high blood pressure. Mr A is supported by his daughter who lives 7 miles away, works full time and has a family. At the time of his diagnosis, an automatic referral was made to the Kirklees Dementia Centre of Excellence, where Mr A and his family were given key advice and information around dementia care, dementia environments, and were able to experiment with different aids, adaptations, equipment and technology. Mr A and his family took the decision apply for one of the district's new smart bungalows, designed using the councils' Inclusive and Enabling Design Standards.

Mr A receives his weekly online shopping every Friday morning from a local supermarket. During the week, he and his family ask Amazon Alexa to add items to his shopping list, Alexa sends this to his daughter's phone for her to place the order online. Mr A's family have also set Alexa to provide Mr A with all his daily reminders, such as to have a regular drink, to take his medication and to remind of visitors and appointments. Mr A's daughter goes round two evenings a week for tea and on other evenings, the family phone Mr A through 'Alexa Show' and they all eat together virtually.

There are hidden sensors around the home which monitor Mr A's shadow so that his family are reassured he is OK, they can 'drop in' to check on him at any time, and vice versa. Mr A has a Fitbit which is also a GPS tracker linked

to his daughter's phone, and can measure Mr A's blood pressure and heart rate to send regular information to his GP. The GP will contact Mr A via telehealth if she is concerned.

Technology is available throughout the home and Mr A enjoys asking Alexa to 'open the curtains', 'turn off the lights' and play his favourite music. Mr A's house is fitted with a 'Ring Go' so he can see who is at his door without having to get up. His toilet washes and dries him, has a urine 'dip strip' which is connected to telehealth so he is still able to measure his own blood sugar level. Each time someone visits Mr A, they fill in a digital care plan, accessible to all appropriate health and social care partners and family.

Mr A lives in Kirklees' first Inclusive and Enabling Community, where all shops and organisations have signed up to an Inclusive Friendly charter. Everywhere has a seat for people to have a rest, and a toilet that can be accessed by anyone, without a purchase. There is dementia signage to aid wayfinding, dropped kerbs, puffin crossings and quiet shopping times. Staff are trained and businesses are signed up to a 'Village App' where they can make a 'concerned check-in' alert to an integrated council/health service. This has meant that Mr A gets out and about regularly without the need for family or carers support.

Creating resilient and caring communities

- I can get information and advice that is accurate, up to date and provided in a way that I can understand, this helps me plan my life
- I know about the activities, social groups, leisure and learning opportunities in my community, as well as health and care services
- I have people in my life who care about me - family, friends and people in my community
- I have opportunities to learn, volunteer and work and can do things that match my interests, skills and abilities



Ms B is 28 and was living at home with her parents, and whilst she enjoyed this most of the time, she often felt lonely and bored. This was because her parents were concerned about her going out without them, especially at night, due to Ms B's learning disability and mobility issues.

The social care practitioner working with Ms B recognised this as an issue and worked with the family to find a solution everyone was comfortable with, but which put Ms B's feelings first. This was to secure Ms B a supported living flat near her family, so she could gain some independence and a social life, but have reliable access to support when she needed it.

The social care practitioner also recognised Ms B's biggest interest as rock music; they introduced her to an app which Ms B can use to people with similar interests to go out with.

The app ensures the people Ms B connects with are also comfortable with offering light support if she needs it, such as with finding her way to the new Huddersfield Soundstage.

Ms B has made a group of friends, with and without disabilities, and has convinced her neighbour to come to their first gig. The venues' owners who had gotten to know Ms B quite well, offered her a glass collecting shift each week, which she has been enjoying as she now gets paid to work somewhere she really loves. She still sees her family regularly, which she always enjoys, but at times which are suitable for both Ms B and her parents.

Co-produce Early Support to maximise independence

- I can get information and advice about my health and how I can be as well as possible - physically, mentally and emotionally
- I have opportunities to learn, volunteer or work and can do things that match my interests, skills and abilities
- I can keep in touch and meet up with people who are important to me, including family, friends and people who share my interests, identity and culture
- I am supported to plan ahead for important changes in life that I can anticipate



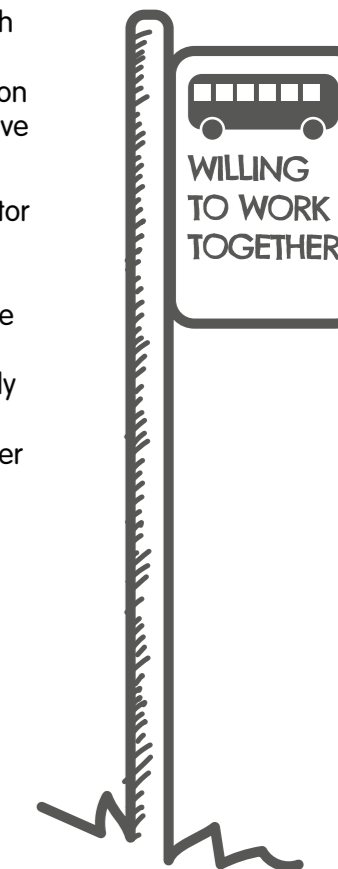
Mr D and Mrs E live in Netherton, are both in their sixties and have three children including Ms F who is 30 and still lives at home. Mr D had always driven when they needed to get out, as neither Mrs E nor Ms F have a driving licence and the other children do not live nearby. However, Mr D recently had a stroke, and can no longer drive, so the family were struggling to get out, as well as Mr D struggling with his speech and mobility.

The re-ablement team had been visiting Mr D on a regular basis to enable him and his family to maximise their independence. They value the visits from the team, which include social care practitioners, occupational therapists and physiotherapists. They have regular contact with their named key worker.

Mr D had also enjoyed cooking but was struggling with his dexterity. However, with the support from the team, some additional assistive technology in the kitchen including a Google Home device, and through his own sheer determination, after 5 weeks of returning home from hospital Mr D was able to start cooking again.

Mr D also uses the Google Home device to practice speech exercises and track his improvements on a tablet. The key worker introduced Mr D to virtual reality-based rehabilitation therapy, which is helping him to regain some of his cognitive skills through simulated activities of daily living.

The key worker connected the family with a driving instructor in Kirklees who specialises in supporting people with learning disabilities and older drivers to get their driving licence. Both were anxious about this at first but after some time, both Mrs E and Ms F passed their tests, and now the family can reach appointments, go shopping and generally get about much easier. Ms F has also started going to an accessible dance class in Huddersfield, and often drives her and a friend who was struggling to travel to the session.



Delay or Minimise

- I have a co-produced personal plan that sets out how I can be as active as possible
- I have care and support that enables me to live as I want to, seeing me as a unique person with skills, strengths and personal goals
- I know what to do and who I can contact when I realise that things might be at risk of going wrong or my health condition may be worsening



Mr G is 22-year-old and lives at home with his mum and dad; since leaving school he has been attending Highfields day services. He also receives regular overnight respite at Cherry Trees in Shepley to give his Mum and Dad a break at weekends and evenings, as they both work full time.

Whilst staying overnight at Cherry Trees, Mr G loves to have a sensory bath, he likes listening to his music playlist whilst bathing and also benefits from the calming blue and green lights in the sensory bathroom. He likes to walk around the safe and secure sensory garden, use the specialist swing and spend time in the potting shed. When the weather is not so good, he likes to spend time in the immersive room, he likes it to be set up as an underwater scene and he enjoys interacting with the fish. The staff ensure the air conditioning unit in the immersive room is set to a low temperature which has reduced the number of seizures he has.

Mr G also loves games he can play on his iPad, so the staff supported him and his family to find an augmented reality app which helps Mr G to improve his skills in things like road safety and healthy eating, with 360-degree visuals and sound effects.

Recently, he needed to attend the dentist and his family and staff were concerned about how he might react to this. They worked together and agreed to use the immersive room to get him used to the idea that he needed to go to the dentist. They set it up as a real dentist environment so he could see the environment, equipment, the dentist and dental assistant. Staff gradually built up the amount of time they spent with Mr G in this environment and also invited his parents to some of the sessions.

When it was time for Mr G to attend the dentist for his appointment, he went with his Mum and his favourite member of staff and it was a successful appointment. Mr G is no longer afraid to attend the dentist and his oral health is much improved.

Work with people to meet their care needs

- I am in control of planning my care and support. If I need help with this, people who know and care about me are involved
- I have care and support that is co-ordinated, where everyone works well together and with me
- I know how much money is available to meet my care and support needs. I can decide how it's used - whether it's my own money, a health or social care personal budget, or a budget managed on my behalf
- I can plan ahead and stay in control in emergencies. I know who to contact and how to contact them and people follow my advance wishes and decisions as much as possible



Mr H is 42 years old and lives in Dewsbury, where he has always called home. He was really struggling to manage his finances, had fallen behind on rent and become increasingly isolated, adversely affecting his overall health. He had also become frustrated at having to wait around for different carers to visit him at certain times of the day to support him with medication, as he felt this was intrusive and not on his terms, especially because he struggled to understand times of day.

His community enablement link worker introduced Mr H to a new app which allows people to organise their own care visits with staff who are available at a convenient time for them. This enabled Mr H to build stronger relationships with the staff he already preferred, and one of the carers he especially liked, supported Mr H to use his new online self-service Care Account from his phone. Mr H was able to update information about his relationships and support network, and also included plain English details about his benefits and personal budget.

Mr H and his carer worked together to purchase an Alexa which they synced with his phone to alert Mr H to when his bills and payments were due and let him know what time to take his medication.

Mr H often spoke about wanting to be outside more, so to support this, his carer worked with Mr H and the REAL Employment team to find a Job Craft with the Council's gardening team. After twelve months, Mr H was on top of his finances, had secured a part-time contract with the council, and was using some of his personal budget to travel to a Warhammer group, where he had made several friends and met his new partner.



This brochure sets out the Council's five-year vision for Adult Social Care and informs the people of Kirklees about our aims and ambitions for social care.

For more information, visit kirklees.gov.uk



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Name of meeting: Cabinet
Date: 29 June 2020
Title of report: Re-opening Town Centres (Active Travel and Cultural Interventions)

Purpose of report: To update Cabinet on the approach being taken for active travel/road-space re-allocation measures (both in operation and being planned) for the district and to seek budget approval for proposed cultural interventions in Huddersfield and Dewsbury town centre to support the safe re-opening of these town centres and the district's economic recovery.

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	Yes
Key Decision - Is it in the <u>Council's Forward Plan (key decisions and private reports)?</u>	Yes
The Decision - Is it eligible for call in by Scrutiny?	Yes
Date signed off by <u>Strategic Director</u> & name	Karl Battersby - 17 June 2020
Is it also signed off by the Service Director for Finance?	Eamonn Croston - 17 June 2020
Is it also signed off by the Service Director for Legal Governance and Commissioning?	Julie Muscroft - 17 June 2020
Cabinet member <u>portfolio</u>	Cllr Peter McBride Cllr Naheed Mather Cllr Rob Walker

Electoral wards affected: All

Ward councillors consulted: Yes

Public or private: Public report

Has GDPR been considered? Yes. No personal or sensitive data, or other information covered by GDPR, is included in this report.

1. Summary

- 1.1 This report sets out some immediate/short term, active travel and cultural interventions, to support the re-opening of Huddersfield and Dewsbury town centres and schools in the district. The aim is to help make sure that people can still socially distance and move safely as they re-open. Practical measures are being taken (such as free parking, signage, hand washing facilities and pavement stickers), but the council is also keen to promote active travel measures into and through these towns; and make changes to streets around schools to make parents and children feel safe when traveling to and from school by foot or bike. At the same time the council is keen to commence a series of cultural interventions to help make the town centre environments more attractive and welcoming to residents and business as these town centres open more fully.
- 1.2 These interventions will also allow the Council to contribute to our public health objectives, help address the climate emergency, and help accelerate implementing parts of the Huddersfield and Dewsbury Blueprints as part of our economic recovery.
- 1.3 This report also sets out how the council might engage with business and residents across the district to determine what actions can be taken in other town centres and across the district to encourage active travel and seeks budget approval to implement some of the immediate and short term cultural interventions (some of which will have a longer legacy, in terms of infrastructure and synergy with other projects).

2 Information required to take a decision

2.1 Covid-19 Response

As part of the country's economic recovery from the pandemic, the government has announced the gradual re-opening of business, including non-essential shops and potentially the re-opening of restaurants, cafes, bars and leisure amenities in the coming weeks. Greater numbers of school children and their parents are also travelling to and from schools. The council's primary concern is the safety of its residents. At the same time the district has seen significant falls in traffic volumes and improved air quality and a vital part of the economic recovery of Kirklees is the re-opening of our town centres.

- 2.2 The Government sees this period of time as a key opportunity to push forward with the economic recovery and to create new opportunities for active travel (particularly walking and cycling) as an alternative to the private car. This is particularly important given it is expected to take some time for public transport to return to previous capacity levels. It's also important to make our town centres feel safe, welcoming and attractive.

2.3 Active Travel

The Government have confirmed that active travel allows people to get around whilst maintaining social distance and has an essential role to play in helping us avoid overcrowding on public transport systems as parts of our economy begin to re-open. There is a window of opportunity to act now to embed walking and cycling as part of new long-term commuting habits and reap the associated health, air quality and congestion benefits; as well as create more attractive places. Greater levels of active travel can help prevent an increase in worsening air quality, help address climate change through the reduction of vehicle emissions and has significant benefits for public health.

- 2.4 The Government sees the temporary re-allocation of road space as a first step to encourage active travel, but to also help with social distancing and road safety in town centres and around school settings.
- 2.5 For Dewsbury and Huddersfield the Council has focussed on a staged delivery approach to make the town centres easier to walk/cycle in and through and to keep users of the town centres safe in accordance with social distancing guidelines.
- 2.6 For Huddersfield, the first stage has involved the creation and trialling of, lightly trafficked routes and cycle-only access in Huddersfield around the core shopping areas. For the second stage, the focus is on investigating the feasibility of extending the cycle only streets within the town centre and the creation of traffic management schemes to link with wider, longer-term initiatives to create high quality cycling routes into Huddersfield. In Dewsbury the proposals focus on trialling the partial closure of road-space to traffic,

except buses and cyclists, creating better pedestrian and cycle space, and the reallocation of some road-space.

2.7 The Council intends to compliment the schemes detailed above with a pop-up cycle and e-scooter hire facility on St George's square, a modest increase in cycle parking provision in the town and at a wider level investigate whether any schools or district centres might benefit from the creation of new temporary cycling or walking facilities, although this will be investigated further if more money is forthcoming from the Department for Transport, as part of tranche 2 (see paragraph regarding 'Funding Sources').

2.9 At the time of writing this report, some of these measures have already been implemented in accordance with the Government's Emergency Traffic Regulation Order system to ensure that support was, and is, in place for non-essential shop re-opening on 15 June 2020 and further re-opening of other business as they announced by the Government. Changes have been discussed with relevant Portfolio Holders and Ward Councillors. In due course and, if appropriate, these will be superseded by Experimental Traffic Regulation orders, which will allow the Council to make changes to the restrictions, as their impact becomes clearer. Over the next 6 months the Council can be responsive to consultation with the public and local businesses, before making any decisions on the permanency or otherwise, of the measures put in place as part of this initiative.

2.10 Cultural Interventions – 'Growing Seeds'

As the town centres being to more fully re-open it is important that urban centres and spaces in our towns are considered carefully to make them safe but also welcoming and attractive to residents, shoppers, workers and visitors. With an initial focus on both Dewsbury and Huddersfield, it is proposed that new cultural spaces will be created, building on existing place-based cultural developments. These will bring a new life and a new sensory experience to our towns, based around key themes of greening, ownership of growth, reshaping the public realm, safety and accessibility.

2.11 This work will be founded on place based cultural development approaches that enables cultural production and celebration, and that will be founded on our cultural DNA and heritage. These activities have been drawn from consultation exercises that fed in and shaped several Council policies, strategies and plans, from culture to planning and regeneration. Details of the cultural interventions are set out in the Appendix.

2.12 At the time of writing the proposed projects outlined in the Appendix are in various stages of delivery. One, which connects with the Great Get Together, over the weekend of the 19th of June will have been delivered. The remaining projects will be in design and development stage, ready to implement as soon as is feasible to connect in and support both the town centre re-opening.

2.13 Accelerating Huddersfield and Dewsbury Blueprint Objectives

The proposals set out in the report also aim to help bring concepts set out in the Huddersfield and Dewsbury Blueprints regarding wellbeing, social integration, family friendly, movement and connectivity. Proposals in this report focus on areas in the towns which are identified for change, with the potential to allow some early delivery of already planned infrastructure changes. The Blueprints aim to create attractive spaces in both towns planning for cyclists and pedestrians and incorporating cultural elements into key spaces will assist greatly in achieving this aim.

2.14 Delivering Active Travel/Reallocation Road Space and Cultural Interventions Together

The intention is to aim to deliver changes to the town centre streets and spaces which help keep our residents safe, assist the economic recovery and create an attractive place and environment. It is acknowledged that measures that have been put in place as an initial measure have used temporary traffic management measures such as cones, barriers and temporary signage in order to be in place for the government's announcement to re-open non-essential shops. Following on from these initial installations, the council will look to replace these with more attractive street furniture elements such as tree planters and art installations which will perform a dual role of light segregation but also improving the town centre environment, where possible and where the two initiatives overlap in a way which supports the delivery of the Blueprint objectives.

2.15 Monitoring and Review

The first phase of planned changes to road space includes the installation of temporary traffic management measures, and in some case more attractive street infrastructure, such as tree planters. Most of the proposed cultural interventions will also be temporary installations. All these measures will be carefully monitored and reviewed. Officers are currently working with local residents, businesses and partner organisations to understand any operational issues and matters arising from temporary re-allocation of road space as they roll forward. Initial preparation of cultural interventions is being carried out but a rolling programme for their implementation is dependent on the recommendations set out in this cabinet report. It is recommended that the Council continues to work with partners over the coming weeks to monitor the impacts on town centres and streets, ensuring people are keeping safe and to identify if any other measures that may need to be put in place. Remedial action can be taken if necessary, given the temporary nature of these interventions.

2.16 With regards to active travel and the re-allocation of roadspace measures have been introduced under emergency Traffic Regulation Orders, but, where appropriate these will be superseded by Experimental Traffic Regulation orders, which will allow the Council to make changes to the restrictions, as their impact becomes clearer. Over the next 6 months the Council can be responsive to consultation with the public and local businesses, before making any decisions on the permanency or otherwise, of the measures put in place as part of this initiative.

2.17 Funding Sources

The Government has announced an 'Emergency Active Travel Fund' which confirms indicative allocations for local transport authorities to fund cycling and walking facilities - the funding is in two tranches. Tranche one supports the installation of temporary projects for the COVID-19 pandemic. Tranche two can help support the creation of longer-term projects. The indicative funding for Kirklees is part of a wider allocation for the West Yorkshire Combined Authority. The council has submitted a bid to access funding from this fund to the DfT but funding is not guaranteed. There is currently no specific government funding for cultural interventions for town centres as proposed in this report and approval will be needed to provide a budget for these works as set out in the recommendations to this report.

3 Implications for the Council

3.1 Working with People

3.1.1 The council has already embarked on a comprehensive press and social media campaign to inform residents and businesses of changes being made in Huddersfield and Dewsbury. Further consultation and engagement will take place over the coming weeks as we see further changes in our major town centres. However, for the cultural interventions, the projects outlined in this report link directly with the consultation delivered earlier in the year, in the development of the public art plan for Huddersfield, and links to the Dewsbury public art plan (approved late 2019 as part of the Better Spaces strategy). In addition to this, the ongoing engagement with residents around the planning for WOVEN in Kirklees and the future planning for the Temporary Contemporary initiative has provided invaluable information. Furthermore, we have taken the learning from the engagement and consultation around the draft Play strategy. All this combined, provide the basis for the ideas and cultural interventions.

3.1.2 For active travel measures and where road space is to be reallocated away from general traffic, measures are being put in place using emergency Traffic Regulation Orders but, where appropriate, these will be superseded by Experimental Traffic Regulation orders, which will allow the Council to make changes to the restrictions, as their impact becomes clearer. Over the next 6 months the Council can be responsive to consultation with the public and local businesses, before making any decisions on the permanency or otherwise, of the measures put in place as part of these initiatives. These Orders are specifically used to trial schemes and allow local authorities to engage in on-going consultation with businesses and users of a scheme and undertake detailed monitoring of its effect.

3.1.3 It is recommended that, in the short/medium term, an economic recovery programme is developed working with local communities to help bring forward interventions in different parts of the district, which can include active travel and further measures to help the re-opening of town centres. The West Yorkshire Combined Authority have already launched a consultation system to seek views on active travel across the region and Kirklees Officers are participating in this process.

3.1.4 In the medium/long term it is recommended that the council should bring forward an ongoing programme of economic recovery, cultural interventions and active travel measures to build on the current travel behaviour change to deliver longer term policy objectives and targets and to build on the economic recovery. The Government has also announced the production of a new national walking and cycling plan later this year. Proposed interventions for the medium/long term will be reported to Members at a later date.

3.2 Working with Partners

3.2.1 Officers have also been working closely with partner organisations such as Huddersfield BID, Dewsbury Forward and Dewsbury Chamber of Commerce in developing proposals to assist the re-opening of town centres. As part of development the council's next steps, Officers will be working with a wide range of partners across the district to development further proposals.

3.2.2 With regard to the cultural interventions, we have specifically chosen to work with partners such as the WOVEN in Kirklees Festival Curators, the consultants who delivered the public art consultation for Huddersfield and have identified artists who work locally, and who are able to deliver projects within the current COVID situation.

3.3 Place Based Working

3.3.1 The proposals set out in the report are consistent with the outcomes of Place Standard consultations for Huddersfield and Dewsbury regarding active travel, connectivity and movement. As part of the next steps consultation and engagement will take place building on the Place Standard work and outcomes and allow local residents and business to have a say on how to shape their places. The cultural interventions are built on the foundation of place based cultural development, linking the very commissions with the identity and story of the district.

3.4 Climate Change and Air Quality

3.4.1 The promotion of active travel measures for walking, cycling and e-scooter trials will significantly contribute to the council's objective for climate change and improving air quality and help reduce the dependence on the private car as part of the council's economic recovery plan.

3.5 Improving outcomes for children

3.5.1 Safe, socially distanced, access to schools and essential and non-essential shops/facilities for children and their parents will have a significant positive impact on children. Active travel measures, including walking and cycling will have a significant positive impact on children's health outcomes. Cultural investment in town centre open spaces and streets will also positively impact on the health and wellbeing of children and adults using the town centres.

3.6 Covid-19

3.6.1 The proposals set out in this report will have a significant positive impact on the council's response to Covid-19 and the district's economic recovery.

3.7 Other (e.g. Legal/Financial or Human Resources)

3.7.1 As set out in the funding sources section there is currently no dedicated funding available for the proposed cultural interventions planned for Dewsbury and Huddersfield town centres. It is recommended that an initial budget of £100,000 per town is made available immediately from the Town Centre Capital Programme to allow these proposals to be implemented.

4 Consultees and their opinions

4.1 With regarding to work already undertaken, officers have been working closely with local businesses and partner organisations such as Huddersfield BID, Dewsbury Forward and Dewsbury Chamber of Commerce. For proposed cultural and active travel proposals, comments will be sought from consultees, as schemes are taken forward and developed.

5 Next steps and timelines

- 5.1 Further consultation and engagement will take place regarding changes in other centres across the district.
- 5.2 It is recommended that, in the short/medium term, an economic recovery programme is developed working with local communities to help bring forward interventions in different parts of the district, which can include active travel and further measures to help the re-opening of town centres. The West Yorkshire Combined Authority have already launched a consultation system to seek views on active travel across the region and Kirklees Officers are participating in this process.
- 5.3 In the medium/long term it is recommended that the council should bring forward an ongoing programme of economic recovery, cultural interventions and active travel measures to build on the current travel behaviour change to deliver longer term policy objectives and targets and to build on the economic recovery. The Government has also announced the production of a new national walking and cycling plan later this year. Proposed interventions for the medium/long term will be reported to Members at a later date.

6 Officer recommendations and reasons

- 6.1 The implementation of temporary active travel measures and the re-allocation of road space can be achieved under Officer delegated powers and have been presented in this report for Cabinet member's information.

Recommendation 1:

Members endorse the approach set out in this report regarding the implementation of active travel measures, the temporary re-allocation of road space and the installation of cultural interventions in Huddersfield and Dewsbury to help assist the economic recovery of these towns, make these towns attractive places to visit and spend time in, promote public health, help address the climate emergency and to ensure residents can access these areas safely.

Recommendation 2

It is recommended that Members agree the proposed list of cultural interventions set out in the Appendix to this report and approve an initial budget of £200,000 for these.

7 Cabinet Portfolio Holder's recommendations

- 7.1 Councillors McBride, Mather and Walker have been briefed on these proposals at a joint Portfolio Holders meeting held 11 June 2020.

8 Contact officers

Richard Hollinson, Head of Major Projects
richard.hollinson@kirklees.gov.uk

9 Background Papers and History of Decisions

None.

10 Service Director(s) responsible

Angela Blake, Service Director - Economy and Skills
angela.blake@kirklees.gov.uk

Sue Procter, Service Director – Environment
Sue.procter@kirklees.gov.uk


Naz Parkar, Service Director – Growth and Housing
Naz.parkar@kirklees.gov.uk

11 Appendices

Appendix attached indicating initial list of proposed cultural interventions, active travel measures and the re allocation of road space for Huddersfield and Dewsbury.

Appendix A:

Dewsbury

What	Description
	<p data-bbox="757 309 972 346">Rainbow River</p> <p data-bbox="757 384 1339 564">Using WOVEN to celebrate weaving and create open yet intimate spaces. HATCH will deliver a rainbow river that will take people on a sky route through Huddersfield.</p> <p data-bbox="757 608 1256 676">Suggested Location: Open Market, Foundry Street to Market Place</p>



Outdoor Gallery, Dewsbury

Displaying an exhibition of WOVEN images and the textiles heritage.

Location – Long Causeway, Town Hall Skirt, Foundry Street.



Greening the streets: Town Parks

Creatively enhancing existing planting structures through additional greening or yarn bombing, to colourful specifically designed planters, and additional trees.

Location: Across the town and in line with the active travel plans.



Shop Windows: Positive Messages

Using the artwork created on the Southgate Hoarding and replicating this as a digital asset to be reproduced for show windows in both town centres.



Hidden Gallery

Using the bricked-up windows as frames for heritage images, creating vistas on the past, link to the story of the town and what the building used to be.

Proposed location: Open Market and other sites in the town (TBC)



Pop-Up Sculptural Trail:

Bringing a familiar object and structure into the towns, placing them in the heart of our urban centres to start the conversation about what tools and approaches do we need to start a new form of growth – is it sustainable, environmental and cultural?

Sculptures as green and /or textile based.

Locations: 5 sites across the town centre



Digital Exhibition: a project in association with the Great Get Together

An exhibition of thanks and gratitude, that places artists working locally with residents, alongside more renowned artists such as Huddersfield's Ian Berry, who is an international textile artist.

Work to be projected and then captured as a film for legacy use on social media and other channels.



Moments and Memories:

Creating an opportunity for everyone to share a memory, experience or story. Using examples from participatory public commemorations to give ideas for delivery.

A simple method of mass participation, that can come together in a shared location in designated areas, or to display in your own home or garden.

Location: Memorial Garden



Rainbow River

Using WOVEN to celebrate weaving and create open yet intimate spaces. HATCH will deliver a rainbow river that will take people on a sky route through Huddersfield.

Suggested Location: New Street, Market Place to John William Street



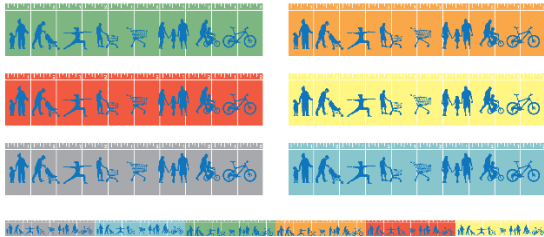
Greening the streets: Town Parks

Creatively enhancing existing planting structures through additional greening or yarn bombing, to colourful specifically designed planters, and additional trees.

Location: Across the town and in line with the active travel plans.



A Very Simplified Version Of What The Mural Could Look Like.



Messaging Murals:

A mural to display positive messages and to help to understand what 2 m social distancing looks like, using the Huddersfield lion as the base for this – as an adult lion is 1.8m – 2.2m long and this connects to the Lions Estates and the stone carving lions across the town.

Shop Windows: Positive Messages

Using the artwork created on the Southgate Hoarding and replicating this as a digital asset to be reproduced for show windows in both town centres.

Location: Artwork – Southgate Hoardings, with digital assets created for use across both towns.



Hidden Gallery

Using the bricked-up windows as frames for heritage images, creating vistas on the past, link to the story of the town and what the building used to be.

Proposed location: Open Market and other sites in the town (TBC)



Pop-Up Sculptural Trail:

Bringing a familiar object and structure into the towns, placing them in the heart of our urban centres to start the conversation about what tools and approaches do we need to start a new form of growth – is it sustainable, environmental and cultural?

Sculptures as green and /or textile based.

Locations: 5 sites across the town centre



Moments and Memories:

Creating an opportunity for everyone to share a memory, experience or story. Using examples from participatory public commemorations to give ideas for delivery.

A simple method of mass participation, that can come together in a shared location in designated areas, or to display in your own home or garden.

Location: TBC

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Name of meeting: Cabinet
Date: 29 June 2020
Title of report: Adult Social Care Capital Programme - Dementia Day
 Care: Knowl Park House/Centre of Excellence, Mirfield and The Homestead, Almondbury

Purpose of report: To seek approval to proceed with Lead Consultant Architects following successful tender exercise for the above capital scheme from the Adult Social Care Capital Programme

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	Yes Capital spend over £250k
Key Decision - Is it in the <u>Council's Forward Plan (key decisions and private reports)</u>?	Key Decision - Yes Public report with exempt appendix. The Appendix is recommended for consideration in private in accordance with Schedule 12A of the Local Government Act 1972 namely it contains information relating to the financial and business affairs of the Council and third parties. It is considered that the public interest in maintaining the exemption, which would protect the rights of an individual or the council, outweighs the public interest in disclosing the information and providing greater openness in the council's decision making
The Decision - Is it eligible for call in by Scrutiny?	Yes
Date signed off by <u>Strategic Director</u> & name Is it also signed off by the Service Director for Finance? Is it also signed off by the Service Director for Legal Governance and Commissioning?	Richard Parry - 22 May 2020 Eamonn Croston - 12 June 2020 Julie Muscroft - 26 May 2020
Cabinet member <u>portfolio</u>	Cllr Musarrat Khan - Health and Social Care

Electoral wards affected: Mirfield and Almondbury

Ward councillors consulted: Cllrs Vivienne Lees-Hamilton, Cllr Alison Munro, Cllr Bernard McGuin, Cllr Paola Antonia Davies

Public or private: Public

Has GDPR been considered? Yes. The report does not contain any personal data.

1. Summary

- 1.1 This report relates to the proposed re-provision of the existing 25 place Dementia Day facility at Knowl Park House, Mirfield and the 25 place Dementia Day facility at The Homestead, Almondbury.
- 1.2 The facilities are former 1960s residential care units unsuitable for the delivery of modern Dementia day services. The pressing need for replacement of the current units is due to the failing systems and condition of the premises. To adapt to the changing needs and demands of dementia day care, and to provide services appropriate for the 21st century, it is essential to seek the replacement of both buildings with modern, appropriate construction and flexible design. This is supported by the commitment of the Council to retain these services in-house. The provision of new day care facilities will incorporate appropriate designs and layouts to enable our experienced and skilled staff to deliver the best quality care in appropriate environments.
- 1.3 The proposed redevelopment of the Knowl Park House site in Mirfield will include a Centre of Excellence attached to the new Day Centre. This new concept will provide training facilities for staff and carers and will support our early intervention and prevention approach to supporting and maintaining users to live at home for as long as is practically possible. The development will be available for a wide range of client groups, families and carers. It will showcase good practice in dementia and disability design in the home environment incorporating a number of demonstration rooms showcasing appropriate furniture layouts and innovations in assistive technologies and equipment.
- 1.4 The schemes at Knowl Park House and the Homestead will require demolition of the existing buildings on site. The capital programme will undertake the Knowl Park House scheme first with an estimated completion date of late autumn 2022. The Homestead will follow shortly after. The capital planning process will require a further detailed report to Cabinet to confirm the design and estimated detailed cost of the schemes and seek approval to the release of appropriate capital funding and permission to tender.
- 1.5 Decant options for the current services at Knowl Park and the Homestead are currently being evaluated and will be confirmed to Cabinet at a future date.
- 1.6 Adult Services have in place an appropriate Capital Management Board and a client development team to support all schemes within their allocation and to ensure appropriate governance is in place.
- 1.7 The initial outline business case for re-provision of day services buildings was approved at Cabinet in January 2019 and included the Strategic Priorities Capital Budget (Independent theme). To enable appropriate design of the schemes, and to prepare detailed costings for pre tender approval, it is essential that approval be given to enter into a design contract as soon as possible. This will enable the Adult Services Client Team to work with the appointed Architects as soon as possible in order to meet the proposed development timescale.

2. Information required to take a decision

- 2.1 A transparent tendering exercise has been undertaken to recruit Lead Architects for design services. This has been a successful process and we will be shortly in a position to appoint. This tender exercise has been chaired via corporate procurement officers and cabinet are now asked to endorse this report as the costs will exceed £250K.
- 2.2 Initial design meetings will then take place to confirm the client brief and to ensure that all statutory requirements will be met. Outline and detailed design will take place over the coming months, followed by a report to Cabinet with detailed designs, proposed build costs, confirmed fees and request for approval to tender.
- 2.3 The draft Commissioning Document for both schemes is attached as Appendix 1.

3. Implications for the Council

- 3.1 The Council's capital budget plans support the overall delivery of the following Council objectives and priorities within available resources:

- i) Well
- ii) Independent
- iii) Safe and cohesive
- iv) Clean and Green
- v) Efficient and Effective

3.2 Working with People

We will co-produce the designs with people with dementia and their carers/families as they are in a unique position to share what it is like to live with dementia and how an appropriately designed environment can help them to remain independent for longer. People with dementia will have their voice heard and they will be able to speak about the issues which are important to them. We will also consult our partner, Stirling University's Dementia Services Design Centre, to ensure all elements of design fully meet their Gold standard expectations. Everything we design will be based on enhancing our delivery of service and aspire to the most current dementia design elements.

3.3 Working with Partners

There will be no impact.

3.4 Place Based Working

There will be no impact.

3.5 Improving outcomes for children

There will be no impact.

3.6 Other (eg Legal/Financial or Human Resources)

This scheme is budgeted for within the overall Adult Social Care Capital Programme and adequate monies have been profiled into year 2021 which will cover all projected design fees at this stage.

4. Consultees and their opinions

- 4.1 This report and appendix have taken the appropriate governance route.
- 4.2 Ward Members have been consulted
- 4.3 Portfolio Lead has been consulted
- 4.4 In addition to the above, throughout this capital scheme, officers have worked with families, carers, service users, staff and unions and will continue to do so.

5. Next steps and timelines

- 5.1 The outline timeline for both schemes and centre for excellence is included in the Commissioning documents in the Appendix.
- 5.2 A letter of acceptance will be sent to the preferred bidder so that design processes can commence.

6. Officer recommendations and reasons

Having read this report and the accompanying Appendix, Cabinet are asked to:

- 6.1 Approve that the appropriate Lead Consultant Architects be appointed.
- 6.2 Approve for biodiversity reports to be produced for Knowl Park House site.

7. Cabinet Portfolio Holder's recommendations

The portfolio holder supports the recommendations in this report.

8. Contact officer

Stephen Stead, Programme and Investment Manager (Adult Social Care Capital Programme)

07929 193794 stephen.stead@kirklees.gov.uk

9. Background Papers and History of Decisions

- 9.1 The updated Capital Plan 2018-2024 was approved at Full Council on 13/2/19:
<http://modgovdb01vm:9070/ieListDocuments.aspx?CId=138&MId=5653>

10. Service Director responsible

Helen Severns, Service Director Integrated Commissioning
Helen.severns@kirklees.gov.uk

Appendices:

Appendix 1 – Commissioning documents for Knowl Park House and Centre of Excellence, and The Homestead

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Agenda Item 11:

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

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